## Long-Range Financial Outlook

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## Scenario "A" Assumptions

- Assumes that the Legislature chooses to address the shortfall in the first year that constitutional or statutory requirements are breached.
- Since the only problem within Fiscal Year 2007-08 is the need to use non-recurring revenues to fund recurring expenditures, this threshold is first reached in Fiscal Year 2008-09.
- Assumes all recurring shortfalls are fully addressed by recurring solutions. In this regard, the use of nonrecurring revenues to offset recurring problems is not allowed.
- And finally, assumes a minimum reserve requirement of $\$ 200$ million is in place throughout the three years of the forecast.


## Scenario "A" - Bottom Line

SCENARIO "A" - FISCAL YEAR 2008-09 (in millions)

|  | NECURRING <br> RECURRING | TOTAL |  |
| :--- | :--- | :--- | :---: |
| GR AVAILABLE | $\$ 27,867.1$ | $\$ 836.2$ | $\$ 28,703.3$ |
| EXPENDITURES | $\$ 29,881.4$ | $\$ 1,156.4$ | $\$ 31,037.8$ |
| ADJUSTMENT | $\$-2,014.3$ | $\$-520.2$ | $\$-2,534.5$ |
| BALANCE | $\$ 0.0$ | $\$ 200.0$ | $\$ 200.0$ |

- The recurring budget adjustments taken in Fiscal Year 2008-09 mean that no further recurring adjustments have to be taken in Fiscal Year 2009-10. However, the structural imbalance returns in Fiscal Year 201011 with a $\$ 164.8$ million recurring shortfall that has to be addressed by further reductions.
- In order to retain the $\$ 200$ million minimum reserve and address the non-recurring shortfalls, additional non-recurring budget adjustments are needed in Fiscal Years 2009-10 and 2010-11. The affected amounts are $\$ 846.4$ and $\$ 886.9$ million, respectively.


## Scenario "A" Results

- Deploying this scenario, the Legislature faces recurring budget adjustments in two of the three years in the planning horizon.
- In the first year (2008-09), the adjustments would be significant and historic, amounting to $6.7 \%$ of the projected recurring budget need.
- Further actions would be needed in all three years to address the non-recurring problems.


## Scenario "B" Assumptions

- Assumes that the Legislature chooses to address the shortfall in the first year that a shortfall appears in recurring funds.
- This threshold is first reached in Fiscal Year 2007-08 when non-recurring funds are used to pay for recurring expenditures.
- Assumes that all recurring shortfalls are fully addressed by recurring solutions. In this regard, the use of nonrecurring revenues to offset recurring problems is not allowed.
- And finally, a minimum reserve requirement of $\$ 200$ million is in place throughout the three years of the forecast.


## Scenario "B" - Bottom Line

| SCENARIO "B" - FISCAL YEAR 2007-08 |  |  |  |  | (in millions) |
| :--- | :--- | :--- | :--- | :---: | :---: |
|  | RECURRING | NON- | TOCURRING |  |  |
|  |  | TOTAL |  |  |  |
| GR AVAILABLE | $\$ 26,462.4$ | $\$ 3,540.1$ | $\$ 30,002.5$ |  |  |
| EXPENDITURES | $\$ 27,490.1$ | $\$ 1,877.5$ | $\$ 29,367.6$ |  |  |
| ADUSTMENT | $\$-1,027.7$ | $\$$ | 0.0 |  |  |
| BALANCE | $\$ 0.0$ | $\$ 1,662.6$ | $\$-1,027.7$ |  |  |


|  | RECURRING | NON- RECURRING | TOTAL |
| :---: | :---: | :---: | :---: |
| GR AVAILABLE | \$27,867.1 | \$1,863.9 | \$29,731.0 |
| EXPENDITURES | \$28,853.7 | \$1,156.4 | \$30,010.1 |
| ADJUSTMENT | \$ -986.6 | \$ 0.0 | \$ -986.6 |
| BALANCE | \$ 0.0 | \$ 707.5 | \$ 707.5 |

## Scenario "B" - Continued

- The recurring budget adjustments made in Fiscal Years 2007-08 and 2008-09 mean that no further recurring adjustments have to be taken in Fiscal Year 2009-10. However, the structural imbalance returns in Fiscal Year 2010-11 with a $\$ 164.8$ million recurring shortfall that has to be addressed by further reductions.
- In order to retain the $\$ 200$ million minimum reserve and address the non-recurring shortfalls, additional nonrecurring budget adjustments are needed in Fiscal Years 2009-10 and 2010-11. The affected amounts are \$338.9 and $\$ 886.9$ million, respectively.


## Scenario "B" Results

- Deploying this scenario, the Legislature faces recurring budget adjustments in two of the three years in the planning horizon.
- By spreading the initial round of recurring budget adjustments over two years (2007-08 and 2008-09), the Legislature avoids the need for significant and historic budget reductions in Fiscal Year 2008-09.
- Further actions would be needed in only two of three years to address the non-recurring problems.


## Scenario "C" Assumptions

- Assumes that the Legislature begins to address the shortfall in the first year that a shortfall appears in recurring funds, but relaxes the assumption that all recurring shortfalls are fully addressed by immediate recurring solutions.
- This threshold is first reached in Fiscal Year 2007-08 when nonrecurring funds are used to pay for recurring expenditures.
- To ease the transition, Scenario "C" further assumes that only $75 \%$ of the recurring shortfall in Fiscal Year 2007-08 is eliminated immediately, and that an amount equal to the other $25 \%$ will be achieved in savings through annualizations in the subsequent year.
- And finally, a minimum reserve requirement of $\$ 200$ million is in place throughout the three years of the forecast.


## Scenario "C" - Bottom Line

| SCENARIO "C" - FISCAL YEAR 2007-08 |  |  |  |  | (in millions) |
| :--- | :--- | :--- | :--- | :---: | :---: |
|  | RECURRING |  | NON- |  |  |
|  | RECURRING | TOTAL |  |  |  |
| GR AVAILABLE | $\$ 26,462.4$ | $\$ 3,540.1$ | $\$ 30,002.5$ |  |  |
| EXPENDITURES | $\$ 27,490.1$ | $\$ 1,877.5$ | $\$ 29,367.6$ |  |  |
| ADJUSTMENT | $\$-70.8$ | $\$$ | 0.0 |  |  |
| BALANCE | $\$-256.9$ | $\$ 1,662.6$ | $\$ 1,470.8$ |  |  |


| SCENARIO "C" - FISCAL YEAR 2008-09 (in millions) |  |  |  |  |
| :--- | :--- | :--- | :--- | :---: |
|  | RECURRING |  | NON- <br> RECURRING |  |
|  | TOTAL |  |  |  |
| GR AVAILABLE | $\$ 27,867.1$ | $\$ 1,607.0$ | $\$ 29,474.1$ |  |
| EXPENDITURES | $\$ 28,853.7$ | $\$ 1,156.4$ | $\$ 30,010.1$ |  |
| ADJUSTMENT | $\$$ | -986.6 | $\$ 0.0$ |  |
| BALANCE | $\$ 0.0$ | $\$ 450.6$ | $\$-986.6$ |  |

## Scenario "C" - Continued

- The recurring budget adjustments made in Fiscal Years 2007-08 and 2008-09 mean that no further recurring adjustments have to be taken in Fiscal Year 2009-10. However, the structural imbalance returns in Fiscal Year 2010-11 with a $\$ 164.8$ million recurring shortfall that has to be addressed by further adjustments.
- In order to retain the $\$ 200$ million minimum reserve and address the non-recurring shortfalls, additional nonrecurring budget adjustments are needed in Fiscal Years 2009-10 and 2010-11. The affected amounts are \$595.8 and $\$ 886.9$ million, respectively.


## Scenario "C" Results

- Deploying this scenario, the Legislature faces recurring budget adjustments in two of the three years in the planning horizon.
- By spreading the initial round of recurring budget adjustments over two years (2007-08 and 2008-09), the Legislature avoids the need for significant and historic budget adjustments in Fiscal Year 2008-09.
- The impact in Fiscal Year 2007-08 is softened by the use of reduced future growth to achieve the full benefit of the reduction.
- Further actions would be needed in only two of the three years to address the non-recurring problems. The deficits in Scenario "C" are less than the deficits in Scenario "A", but are slightly greater than the deficits in Scenario "B".


## Action Matrix

|  | FY 2007-08 | FY 2008-09 | FY 2009-10 | FY 2010-11 |
| :---: | :---: | :---: | :---: | :---: |
| Baseline with No Adjustments | No Constitutional or Statutory Ramifications | Unconstitutional Failure to Balance the Budget | Unconstitutional Failure to Balance the Budget | Unconstitutional Failure to Balance the Budget |
| Scenario "A" | Take No Action | Reduce: <br> - $\$ 2,014.3 \mathrm{Rec}$ <br> - $\$ 520.2 \mathrm{~N} / \mathrm{R}$ | Reduce: <br> - $\$ 0$ Rec <br> - $\quad \$ 846.4 \mathrm{~N} / \mathrm{R}$ | Reduce: <br> - $\$ 164.8$ Rec <br> - $\$ 886.9 \mathrm{~N} / \mathrm{R}$ |
| Scenario "B" | Reduce: <br> - $\$ 1,027.7 \mathrm{Rec}$ <br> - $\$ 0 \mathrm{~N} / \mathrm{R}$ | Reduce: <br> - \$986.6 Rec <br> - $\$ 0 \mathrm{~N} / \mathrm{R}$ | Reduce: <br> - $\$ 0$ Rec <br> - $\$ 338.9 \mathrm{~N} / \mathrm{R}$ | Same As Above |
| Scenario "C" | Reduce: <br> - N/A <br> - $\$ 770.8$ Rec <br> - $\$ 0 \mathrm{~N} / \mathrm{R}$ | Reduce: <br> - \$256.9 ANN <br> - \$986.6 Rec <br> - $\$ 0 \mathrm{~N} / \mathrm{R}$ | Reduce: <br> - N/A <br> - $\$ 0$ Rec <br> - $\$ 595.8 \mathrm{~N} / \mathrm{R}$ | Same As Above |

NOTE: Depending on the specific adjustment made, there may be a greater than one-to-one impact on subsequent years.

